





To lead change is to exercise influence in ways that create something different

To lead improvement is to exercise influence in ways that create something better



PHASE 2: REVEAL THE CURRENT THEORY OF ACTION

CURRENT THEORY OF ACTION

BELIEFS

I am a science and math teacher Teaching literacy is the job of the English Department I cannot cover the curriculum and teach literacy Students will struggle with more complex texts and misbehave



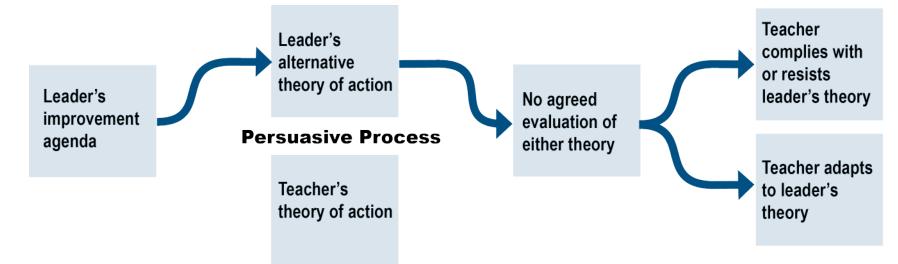
TEACHING RESOURCES Simplified text extracts | Worksheets TEACHING APPROACH Whole class teaching of subject content | Little focus on literacy ASSESSMENT Quizzes | Worksheets | Tests



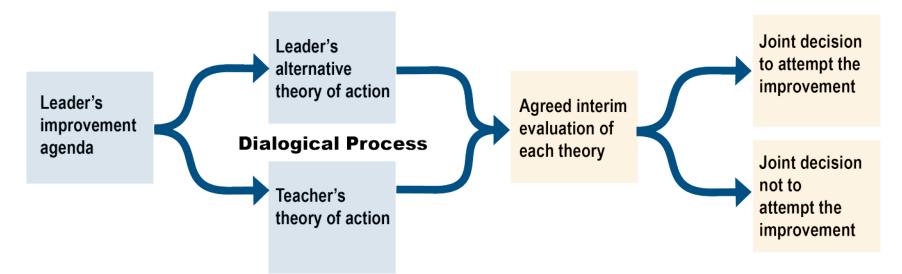
Curriculum is 'covered' | Class mostly under control | Factual knowledge good Low achievement in math and science problem-solving



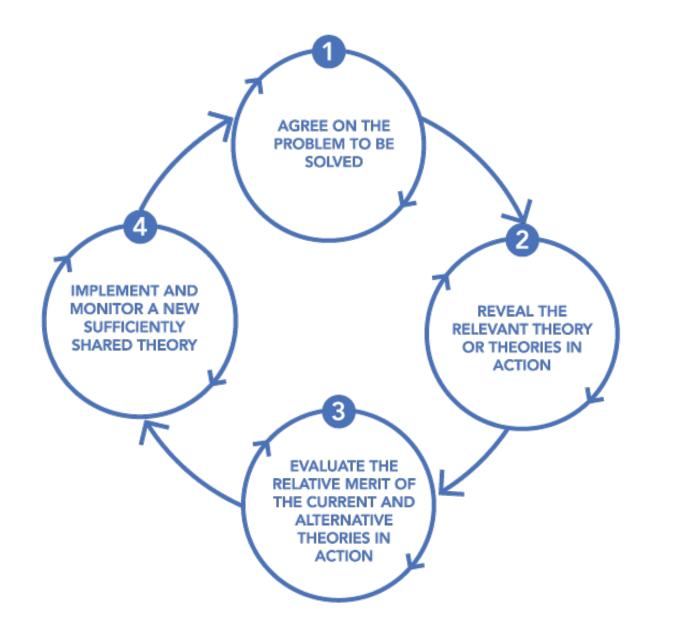
BYPASSING TEACHERS' THEORY OF ACTION



ENGAGING TEACHERS' THEORY OF ACTION



FOUR PHASES OF THEORY ENGAGEMENT



NRC



Robinson, V. (2018). *Reduce change to increase improvement*. Thousand Oaks, CA. : Corwin.

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